



# LONDON SPORTS BOARD

## MINUTES

### Third Meeting 2006

Held on Thursday 18<sup>th</sup> May, 09:00 at Sport England, Victoria House, Bloomsbury Square, London, WC1B 4SE.

Present:

Chairman:  
Philip Lewis

Members:  
Prof Steve Hodgkinson  
Ms Paula Craig  
Ms André Deane  
Mr Mohni Gujral  
Ms Rosi Prescott  
Ms Ros Potts  
Dr Colin King  
Mr Murad Qureshi  
Mr Alex Welsh  
Prof Sue Atkinson

Regional Director:  
Matthew Delaney

Officers:  
Mr Andy Sacha  
Ms Holly Woodford  
Mr Andy Couves  
Mr John Wood

In attendance:  
Ms Imogene Sharp, Head of Health and Equality Programme, (Department of Health)

#### 1. **Apologies for absence and Declarations of Interests:**

The chairman welcomed everyone to the meeting. He expressed thanks on behalf of the board to Mike McFarlane and Neil Taylor, for their contribution during their tenure on the board. He welcomed their continued involvement with Sport England and particularly through the Sub Regional Partnerships.

No apologies for absence were received.

Murad Qureshi declared his interest in the Summer of Sport CiF Application.

## **2. Minutes of the previous meeting:**

All actions followed up:

Steve had arranged meeting with Football Foundation and was meeting with MD them this afternoon.

Ways of working task group met on 4<sup>th</sup> May

Sue and Holly have yet to meet.

All Boards meeting has been arranged for 21<sup>st</sup> June at Battersea Power Station, 5 – 7 pm..

Andy compiled a report on Investments as requested and has made this available for members included in the Investment sub Group minutes

The minutes were agreed as a true record.

## **3. Matters Arising:**

The meeting with the Football Foundation is to develop co-operation between us. Colin will liaise with Steve regarding his input in the discussions. Colin requested attendance at the meeting.

## **4. Chairman's Report:**

**4.1.** The chairman reported on the recruitment to fill the two vacancies on the board. The Advert was placed in the Guardian at the end of March. Four applicants were unsuccessful, as they did not have complimentary skills to existing Board Members. The skills offered would either duplicate or be better suited to Sub Regional Partnerships. Two other candidates were being considered.

**4.2.** A separate Board Meeting took place on 4th May at 7.30 a.m. to discuss 'better ways of working'. Philip asked each member to submit a list of his or her top ten priorities for the year ahead. Philip and Matt would then distil these comments to produce one note, which reflected the Board's current views and priorities.

This would form part of a short presentation on 21st June for the 'All Boards Meeting'. Further discussion as to whether additional early morning meetings are required will be on the agenda for 11th July

**4.3.** Regional Chairs had met recently, where Stephen Baddeley, Interim CEO, informed the group that two senior members of the team would be leaving Sport England.

Chairs had got together to look at support for Sport England from DCMS.

It was highlighted that the nine boards worked differently, but were meeting their targets. Lord Carter joined the meeting to discuss how sport is going to be run. Sport England's focus would be on Community sport. Regions and sub regional networks is the way forward.

**4.4.** The appointment of a new CEO was raised. The way forward will be to appoint a new Chairman and then the CEO.

**4.5.** The Director of Regions, Joanna Robinson has given birth to a baby girl and is currently on Maternity leave, her role is being covered by three regional directors (Sean Holt, David Gent & Judith Rasmussen) on a rota basis.

## **5. Regional Director's Report:**

**5.1.** Matt reported on the regions last quarter report and highlighted some of the successes over the last year. Getting the sub regions fit for purpose was a massive achievement and expressed his thanks to everyone involved for making it happen. Overall he was pleased with the team's performance but there is still room for improvement. Getting the delivery system in place was key to making things happen. Members had questions about:

### **Q. CSN targets**

A. Using TAES, with the five sub regional directors and re negotiate and push back to Mar 07

### **Q. Equity targets**

A. To provide information

### **Q. Slippage with Skills Active. Impact of delayed start.**

A. Additional funding for developing 5 workforce plans.

It would be useful to have small seminars for the sub region to provide information

### **Q. Marketing breakdown**

A. Campaigning – should be taken on by Department of Health. – Looking positive

Members were asked to look through the success document and feedback to Matt on the 05/06 Delivery Plan.

**5.2.** Board to look at the National Priorities and Regional Plan to see how we contribute in meeting targets. Two new areas have been added these are Talent Development and Improving the Delivery System. Focus is on PSA3, Community and priority groups, dealing with young people, School /club links

The board recognises that DCMS target of 1% increase in participation per year is a big target, with insufficient funds to increase participation.

The delivery plan is quite centrally driven – with regions contributing accordingly. The Board didn't feel we should commit to things, which are out of our control.

Delivery plan will be signed off by DCMS by end of month. Members feel this an extraordinary amount of work and will need to take bite size, and some things will roll on. Work will be broken down in work programmes.

The board wished it to be noted that the work was being done, but don't necessarily agree with the number therein. They are behind the plan, but can't guarantee delivery and would want the region to suffer for targets in the control of others

**5.3.** Concerns were raised that we are in May and only just discussing 06/07 delivery

Delivery plan has no linkages with community cohesion – it would be useful to see that.

Would like to see Equity standards in the plan

Health outcomes not explicit enough – health should be delivering more.

The Delivery plan cycle needs to start in September and linked to the Budget cycle

**5.4.** Identifying the top 10 priorities and discussing at July's meeting should provide more clarity.

There were 31 priorities, trimmed down to areas set. There are no areas we can say no to – but need to push back on targets. Next meeting board would like to see the likely impact targets could have, and what is the impact of the outcomes. We have to focus on the right outcomes for the region and not be too concerned with the National picture.

## **6. London 2012 Presentations: (now 4.5)**

Holly presented this item, as Anne Green was unwell.

**6.1.** The Olympic board agreed a set of objectives and within these Sport England has been given the lead role for 4.8 “maximising the increase in London participation at community and grass root levels in all sport and across all groups” and shared lead for 4.7 “to implement viable legacy use for Olympic sports facilities in London”. Delivery plan is to be prepared by December with first draft by 14<sup>th</sup> June. Sport in London Group is discussing this and is chaired by the LDA.

There are two work streams: Support Centre responsible for national and London for regions. There are a lot of questions to be answered before meeting. Milestones are to be developed re legacy use of facilities. Playing fields to be included in facilities. Delivery plan will reflect everything we are doing in London. A real opportunity to make use of delivery plan and could be used as leverage for adequate funding. It is important to meet timescales and be clear about moving forward.

**6.2.** Empowering and training individual to manage these facilities would be beneficial. Looking at strategic group including GLA and board members to get clarity etc.

Sue Atkinson and her colleague Imogene (who was shadowing her) joined the meeting at this point.

## **7. Pan London Equality Group:**

**7.1.** Sport England is looking to align itself with three national equity partners to form a National Sports Equity Alliance. The group would challenge and offer support to Sport England (LSB and sub regions). It should be independent but endorsed by the board. SE to lead and coordinate group and deliver equity targets

**7.2.** The board agrees in principle with the group, but needs to clarify where it sits. There is no mention of governing bodies, and who does the selection. Concerns about where BME sits were raised – would like to see it at the highest level. Need to establish Terms of Reference and tenure of the group?

**7.3.** The chairman suggested a working group to look at this issue and move thing forward. (Holly, Mohni, Paula, Philip and Colin volunteered to sit on the group).

## **8. Investment Sub Group:**

**8.1.** The group set up to advise on decisions prior to the board meeting didn't happen (as members became unavailable). They will now be meeting later this morning and decisions will be circulated. Members wishing to make comments can make them to Andy. There is need for another person to join the group as Neil's

tenure has ended. Colin has consented to join the group along with Andree, Rosi and Alex.

**8.2.** Members asked for clarification on the GLA summer of sport bid. We expanded the programme to assist with increasing participation objective. We need a robust M&E to provide evidence of increasing participation and of sustainability. The project will be fully discussed at the investment sub group.

**9 Swimming Strategy:** Steve took over chair, as Philip had to leave meeting.

John Wood introduced this item:

**9.1.** Engaging stakeholders to stimulate discussion leading to strategy owned by London swimming and stakeholders. To fit into England swimming plan. Consultation undertaken by consultant, 8 public meetings arranged. How to engage with 'hard to reach groups' still need to be decided. Strategy to be published in October 06. LSB is 1<sup>st</sup> group to be consulted and have been asked for comments,

**9.2.** Key Issues in no priority order (JW)

- Should London have further key objectives – over and above the 4 in the paper?
- How swimming can contribute to 1% increase in participation and lifelong participation?
- Relationship to 2012 Olympic and Paralympic Games – how swimming can maximise its benefits?
- Does London require co-ordinated London wide Learn to Swim programme?
- How best can swimming link up all those involved - local authority, schools, sports development, leisure centres, clubs, private sector?
- Production of Local Swimming Strategies or Swimming Delivery Plans as part of Sport and Recreation Strategies (or equivalent)?
- Employment of Swimming Development Officers or person responsible for swimming?
- Workforce development? Coaches, volunteers, administrators etc.
- Swimming's contribution to other agendas – health, social inclusion
- Rationalisation of pools to achieve more balanced spread of facilities and flexible water space across London - incl. 50m pool provision?
- Improving swimming pool management?
- Funding – new pools vs refurb plus increasing energy costs?
- Development of pathways to excellence

Issues raised –

- Women's use of pools – JW referred to WSF/ASA research (unpublished)
- Design to be attractive to attract
- Supply drives demand? - But only if attractive?
- Objective around BME participation as this is such a big issue in London
- Extend opening hrs to allow greater use
- Disability access - more ramps - not hoists

- What is the % of kids that can swim at KS2?
- Energy costs - low emissions - carbon monoxide - global warming
- Inclusion of Lidos
- Separate - Equity, Ethics, Child Protection and Doping
- Participation rates in sport by BME communities

**9.3.** All Board Members are to be invited to consultation events and Board to consider its response at their next meeting in July. Board to consider implications of strategy, particularly in terms of investment.

**9.4.** Information will be on ASAS and Sport England websites from 25<sup>th</sup> May. Feedback will be drawn together by consultant. Members asked to respond to circulated document, and discussions to be had a sub region and brought back to next board meeting (13<sup>th</sup> July)

**10. Any Other Business:**

**10.1.** Matt reported that Andy, Perry and himself had met with Malory school, to discuss current position with investment into the sports hall. They were looking at penalty clause in order to protect our funding. They had also met with Crofton School – re fencing off of multi use games area effectively preventing access for existing users of the site. They need to comply with terms and conditions of grants awards.

**10.2.** Big Lottery Fund Wellbeing Programme – collective view of how programme is put together, looking for partners – Health eating, Mental Health and Physical Activity. £4m + 10% from management stream. Outline portfolio to be submitted later on in year. Holly, Sue and Rosi to work together on this project.

**10.3.** Colin: informed members that there was a forum on 1<sup>st</sup> June – BME Coach Management Mentoring Scheme. The event takes place at the Ferndale Centre, 30 Nursery Road, SW9 and starts at 6.30pm. Nearest tube Brixton, cross over and the venue is just behind Marks and Spencer.

**10.4.** Alex: informed members that the Association for Sports Development in London (ASDiL) Conference on Thursday 25<sup>th</sup> May at Arsenal football club.

Date of Next Meeting: 11<sup>th</sup> July.

Signed: .....  
Chairman.