



01 July 2016

Dear colleagues.

An update on our strategy and from the sector:

### **NGB Investment Guide and Discussions**

Our investment guide for NGBs is now completed. I've spent a bit of extra time in the hope that it answers lots of questions you will have, but there will always be others so I will try and answer the most common ones in future editions of this update.

The guide will be sent to you with an agenda ahead of your scoping meeting. There we will start with eligibility, which centres around your position against the 2013-17 governance standards. You should have a recently letter from me summarising that position, which will be the first reference point.

We will then move on to identifying shared goals. In the meeting we would like you to be as clear as possible about your strategic priorities and realistic about your capabilities. Together we can then see how this fits with the audiences we are looking to reach and their needs.

The scoping stage of our potential partnership is important and will not be rushed. More than one discussion may be required to reach an agreement. Regular dialogue will be with your Relationship Manager and a Talent and Performance team member as required, with a senior member of Sport England staff available throughout to help solve any problems.

Throughout these scoping discussions you will not be asked to submit any formal documentation or complete application forms. This stage has been designed to minimise the administrative burden and allow the detailed work to focus only on areas that are likely to attract Sport England investment.

Only once the scope of our partnership is agreed, we will invite you to 'formally' apply for investment and agree a submission date for your business plan. By that stage we should also have discussed financial need, and provided you with a potential investment range, where possible.

We look forward to getting underway with these conversations next week.

**Shared Services**

Since my previous update on this subject, we have made real progress on greater efficiency through shared services and bulk procurement. In partnership with UK Sport and the Sport and Recreation Alliance, we have engaged PA Consulting to scope the various ideas. They may have been in touch with you already.

Although the two pieces of work were tendered separately, as PA Consulting are doing both it should reduce the cost, and more importantly the time needed by NGBs to be involved. We all want to concentrate fully on the investment discussions, but the efficiency work is essential for us all. It has been well received by those involved so far, so please give it your time and attention if asked.

The official kick off meeting takes place this coming week. If you would like to be involved and haven't been already, please contact [agrundy@sportandrecreation.org.uk](mailto:agrundy@sportandrecreation.org.uk) at the Sport and Recreation Alliance.

### **Governance Code**

Since the publication of the Charter for Sports Governance in May 2016, we have continued to work with UK Sport to draft the full Governance Code. As promised we are consulting you on the code's content, with Cognosis now appointed to undertake the task. There will be both an online consultation for those who want to input that way, and a small number of focus groups with selected organisations based on particular topics.

Details of the online consultation from Cognosis will be with you soon. This is your chance to share your views.

Best wishes

Phil

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