



## **MINUTES**

**of the East Midlands Regional Sports Board**

Held on Monday 12 December 2005

**PRESENT:** Len Jackson (Chair), Ted Cassidy (Vice Chair), Nick Bunting, Ted Cattle, Bryan Carr, Lindsey Davies, Tony Hams, Jeff Moore, Peter Murphy, Mary Nevill, Peter Richardson, Adirupa Sengupta, Duncan Sharkey and Jackie Strong together with Clive Moesby (Derbyshire) and Nick Worth (Lincolnshire) and Tim Garfield, Clive Heaphy, Graeme Beaumont, Tracey Francis and Colin Dyson.

**APOLOGIES:** Mary Butler, Wendi Jarrett and Rod Thorpe.

**ACTION**

### **1 WELCOME**

The Chair welcomed Adirupa Sengupta to her first meeting of the Board and the Chairs of Derbyshire and Lincolnshire CSPs, Clive Moesby and Nick Worth.

### **2 DECLARATIONS OF INTEREST**

Nick Bunting declared an interest in papers 7 (Northamptonshire CSP core funding) and 11 (regional physical activity and health project).

Ted Cassidy declared an interest in paper 10 (sport and the FE/HE sector).

Lindsey Davies declared an interest in paper 11 (regional physical activity and health project).

Tony Hams declared an interest in paper 11 (regional physical activity and health project).

Jeff Moore declared an interest in paper 12 (sports based social enterprise sector EM).

Duncan Sharkey declared an interest in papers 7 (Lincolnshire CSP core funding), 8 (Lincolnshire CSP infrastructure funding) and 11 (regional physical activity and health project).

### **3 MINUTES**

#### **AGREED**

(1) that the minutes of the last meeting held on 19 September 2005 be agreed.

(2) that the minutes of the main SE Board meeting held on 5 September 2005 be noted.

(3) that the minutes of the meeting of the Investment Group held on 27 September 2005 be noted.

#### **4 MATTERS ARISING**

##### **(a) RSB minutes**

###### **Transforming the sporting landscape**

Further to minute 2, TG referred to progress on the reorganisation of SE, which affected the regions as well as the support centre. With the reduction of numbers in the centre there would be an alignment of structures in the regions, which would result in a very different look for the EM. Each region would have a core staff of 16 with flexibility over 2 additional posts. The three posts at second tier level would be delivery, performance/ improvement and investment and the common theme of teams would be the drive towards the single system.

Following a question about the affect of the reorganisation on the EM office, staff and the CSP Chairs were asked to leave the room during the discussion.

###### **To be the most successful sporting region**

Further to minute 5(a), the Chair referred to the decision by Mary Nevill to step down as a Board member because of the pressures of work and family commitments. Mary had been on the Board since its inception and LJ referred to her valued input over the years, particularly as Chair of the Performance Action Group. As applications would be sought for new Board members in the Summer of 2006 he did not intend to replace Mary at this time but recommended that Chris Earle should be appointed as Chair of PAG with Rod Thorpe acting as the link between PAG and the Board.

On behalf of the Board LJ presented Mary with a card, book and pen and thanked her for the excellent service she had given and wished her all the best for the future. Mary thanked the Board and said how much she had enjoyed her time as a member. She then reported on her meeting with the Chair of the UK Sport, Sue Campbell. Sue was very positive about the performance work being undertaken in the region through the Performance Action Group and the plans fitted in well with the national emerging picture for performance sport. It was appropriate for the Board to provide pump prime funding into the English Institute of Sport for a wet rehabilitation area, accommodation and nutrition provision at Loughborough University as it would be a long time before national funding was identified to support this work and PAG had identified it as a priority for 2005/06. In the longer term, funding would be available to support this work through UK Sport. Sue supported the need for a regional performance sport manager but did not believe that EIS was an appropriate home for this. MN was confident that the excellent relationship with UK Sport would continue as Chris Earle had a good relationship with the Chief Executive.

###### **AGREED**

- (1) that Mary Nevill be thanked for her services to the Board and be wished every success for the future.**
- (2) that the arrangements for Chris Earle to take over as Chair of PAG with Rod Thorpe acting as the link between the group and the Board be endorsed.**

## London 2012

Further to minute 9, TG referred to the joint emda/SE Olympic Conference to be held at the Walkers Stadium, Leicester on 1 February 2006 which would look at the opportunities for the region. The regional Nations and Regions Group lead by Bryan Jackson, Jeff Moore, Len Jackson and TG and the Chairs of the 4 sub groups – JM (economic potential), TG (international performance sport), Jane Todd (legacy) and Richard Dickinson (sports tourism) – had already met and would present early work to the conference on what could be achieved. JM reiterated that people and organisations should stop ‘running off’ in all directions and should attend the conference to feed in to how the region could gear itself up. The next meeting of the Nations and Regions Group was in January 2006 and it should then be possible to see how the region’s plans fitted.

### Investment decisions

Further to minute 10, in response to Ted Cantle’s question on how projects were assessed against need, particularly disadvantaged areas, GB explained that this was a fundamental part of the assessment procedure for all 3 strands of funding.

AGREED that a report be submitted to the next meeting setting out what proportion of total resources were utilised on the 3 strands of funding - national projects, proactive/ solicited bids and reactive projects via the open application system. GB

### 5 DATE OF NEXT MEETING

9.30 am on Monday 13 March 2006.

### 6 OUTCOME 6 – IMPROVED EDUCATION AND LIFELONG LEARNING THROUGH SPORT

Report circulated. Jackie Strong and Tracey Francis gave a presentation on progress, achievements and direction for outcome 6. The presentation included PESSCL and the school sport survey results 2004/05, moving forward with CSPs, the EM leading the way, Building Schools for the Future (BSF), CSPs influencing and shaping Young People’s Services and future priorities. The following points were made –

- Under PESSCL, a national DfES programme, every local authority would have designated sports colleges. Some concern that while PESSCL appeared good it was only scratching at the surface and needed much work. There was no evidence of the NGB side making any difference.
- PESSCL was based on work in schools and did not relate to the community. It raised the expectation of pupils when leaving school but there was a huge under investment in community sport.
- The Youth Sports Trust was responsible for School Sports Partnerships and it was therefore important to work closely with the Trust.
- The percentage of pupils achieving 2 hours of quality PE and school sport per week in the region was 68%, compared to 69% nationally. Leicestershire and Derbyshire fell below this average

at 60% and 66% respectively. The overall work in Derbyshire SSPs was good but Rutland was causing some concern over their low participation rate of 53%. CSPs had to be encouraged to target those schools that were not performing in their area.

- Future priorities included influencing and shaping pre-school and key stage 1, influencing and shaping BSF, developing extended schools with key partners, influencing and shaping Young People's fund, supporting the roll out of multi-skill coaches/competition managers through CSPs, developing PEESCL and beyond, creating a skilled workforce, responding to new national initiatives and Long Term Athlete Development.
- BSF was a huge investment, which had to be looked at seriously. There would be one pathfinder school in each LEA and a great opportunity to develop large-scale community involvement on the site.

**AGREED** that Jackie Strong and Tracey Francis be thanked for their excellent presentation.

## **7 SPORT EQUALITY AND INCLUSION: TOWARDS THE EQUALITY STANDARD**

Report circulated. Ted Cattle expressed concern at the creation of silo-based initiatives, which did not bring people together across communities. The capacity of groups to mix with other groups was never developed. TG agreed with the concerns and explained how the integration of equality improvements was being undertaken through CSPs and the structure and urged that there should be a debate on how sport could generate true cohesion across communities – a more coherent plan was required.

JS expressed concern at the BBC Sports Review of the Year programme the night before when women and disabled sport had received short shrift. It would not be possible to increase the participation of women in sport unless the success of women's sport was highlighted. TG pointed out that the media was the big driver but it was possible to make big strides as was shown with the EM awards when it was possible to work closely with the BBC to influence them.

**AGREED**

- (1) that progress with the development of equality and how it was being embedded in the region be noted and endorsed.
- (2) that the developing portfolios of evidence to be submitted to achieve the foundation and preliminary levels of the Equality Standard be noted and endorsed.
- (3) that the implications of achieving the Equality Standard be noted i.e. ensuring that our collective culture was continually challenging and facilitating increased awareness of the issues preventing participation from priority groups and championing practice which embedded sustainable change within SE and those of our partners.
- (4) that the continuing focus on an approach which linked achieving equity to the development of a genuine improvement process for the sports sector in the region be noted and endorsed.
- (5) that cohesion and equality should go together and the criteria for investment should link the two.
- (6) that JS would prepare a draft letter to go to the BBC from the

JS

Board expressing disappointment at the treatment of women's and disabled sport at the BBC Sports Review of the Year on Sunday 11 December 2005; the letter would be circulated to members for comment.

CD

## **8 NEW INVESTMENT IN THE REGION – EMERGING NATIONAL PICTURE**

Report circulated. TG gave a presentation on the announcement of an additional £62.2million funding over the next 3 years with priority being given to building capacity and talent development. 75% (£46 million) would be spent directly on new coaches, other paid and unpaid workers and the qualifications and training support to make them more effective. The 25% balance would strengthen the capacity of the single system for sport through initiatives such as workforce development planning, leadership and the enhancement of the human infrastructure. The £46 million direct investment would be matched by RSBs thus creating a £92 million budget, which would be further enhanced by 20% from partnership funding. This was good news for the region as this work was already being done under outcomes 2 and 8 of Change 4 Sport.

Two inter agency project teams had been established and tasked with developing a policy framework designed to maximise the impact of the new investment. The EM had been represented on both groups and as a consequence the proposals were almost entirely consistent with the EM approach.

The talent development element would include the appointment of a Regional Talent Manager, as agreed at the last meeting of the Board, employed at Loughborough University. We would work through the CSPs who themselves would employ Talent Managers.

### **AGREED**

- (1) that the progress made by the national working groups in the context of building capacity and talent development and the synergies with the Board's existing regional plan be noted.
- (2) that the proposals of the two working groups, in particular to the financial allocation set out in table 2 of appendix 1, giving the EM a total additional allocation of £4.109m, plus the matching principle resulting in an allocation of £4.109m of existing resources to talent development and building capacity be agreed in principle.
- (3) that a task and finish group comprising Nick Bunting, Chris Earle and appropriate staff from the regional office be established to work up the proposals, following consultation with CSPs, and present them to the next Board meeting alongside a revised Investment Strategy.
- (4) that it be noted that it was possible that an additional allocation could be available to those regions with a talent centre i.e. Loughborough University.
- (5) that it was important that in order to sell the additional funding to key partners etc it was important that messages were kept simple.

GB

## 9 FINANCES

Clive Heaphy gave a presentation on the finances of SE. This included the announcement on 16 September 2005 to rationalise the sporting landscape including the transfer of programmes and funding to UK Sport and the financial impact of those changes on the organisation, the review of finances since the last Board presentation, the overall impact of revised assumptions, key strategic risks, why SE was under-resourced, the single system, the role of RSBs and 'what worried us'. During the presentation the following points were made –

- There was a tightening of public sector finances with £7 billion clawed back from public funding.
- In addition to the funding transferred to UK Sport from SE (£31m pa) following the 16 September 2005 announcement there was also the resulting loss of £3m in operating costs.
- A review of the regions was currently in progress to achieve more consistency.
- Increased lottery ticket sales had resulted in increased income of £24m and there had been an increase of £33m in interest as a result of a change in the formula proposed in the Lottery Bill. The overall situation was therefore much healthier but key strategic risks included future ticket sales, impact of the Olympic Lottery Game, implementation of the national centres decision, lottery post 2009 and the loss of key staff, skills, knowledge and expertise.
- The new single system would be resourced at RSB level at £20.7m pa, 49 CSPs would be resourced at £420,000pa each and Community Sports Networks would be resourced at £58,400pa each.
- Worries for the future included sustainability, quality, co-ordination and capital investment.
- There would be further discussions on Holme Pierrepont and Anne Rippon from the regional office sat on the Steering Group and could answer any detailed questions.

### AGREED

- (1) that Clive Heaphy be thanked for his presentation.
- (2) that a simple 2 sides A4 paper be prepared on the financial implications for the region of the update by Clive Heaphy and the new investment set out in minute 8.

GB

## 10 DECISIONS

- (a) Community Sports Coaches Scheme – second year payment decision

Report circulated.

AGREED that the year 2 payments for CSCS be made to each of the 4 CSPs and to Nottinghamshire County Council (on behalf of the emerging Nottinghamshire Sports Partnership) as follows –

Partnership	Total DCMS Award	Partner matched funding	Total year 2 budget
Derbyshire	£137,000	£186,633	£323,633
Leicester-Shire and Rutland	£141,123	£141,588	£282,711
Lincolnshire	£123,832	£140,984	£264,816
Northamptonshire	£138,696	£152,100	£290,796
Nottinghamshire	£140,570	£147,223	£287,793
Totals	£681,221	£768,528	£1,499,749

**(b) PESSCL (PE School Sport Club Links) – second year payment decision**

Report circulated.

**AGREED** that the year 2 payments for PESSCL be made to each of the 4 CSPs and to Nottinghamshire County Council (on behalf of the emerging Nottinghamshire Sports Partnership) as follows –

Region	CSP	SIS Funding	Club Links	CSCS – CPD	DfES Coaching
EM	Derbyshire	22,000	(5) 6,500	5,000	0
EM	Leicestershire	22,000	(3) 3,900	5,000	0
EM	Lincolnshire	22,000	(3) 3,900	5,000	2,000
EM	Northamptonshire	22,000	(0) 0	5,000	0
EM	Nottinghamshire	22,000	(1) 1,300	5,000	0
	<b>TOTAL</b>	<b>110,000</b>	<b>15,600</b>	<b>25,000</b>	<b>2,000</b>

**(c) Awards**

**Community Investment Fund**

**E-mail decisions**

Report circulated.

**AGREED**

**(1)** that the following decisions taken by the Board via e-mail be confirmed –

- an award of £25,000 to Lincolnshire Voluntary Sports Forum to fund the appointment of a Voluntary Sector Sports Manager based with Lincolnshire CSP to recruit an additional 500 volunteers in Lincolnshire and recruit 6 unpaid volunteer mentors to support sports volunteers at local level.
- Reprofile the annual payments to CSPs for core funding.

- (2) that the decision taken by the Investment Sub Group to award an additional grant of £22,246 under the Active England programme to Cobden School, Loughborough, for the additional cost of constructing a multi use games area be confirmed.

#### **County Sports Partnerships core funding 2005/06**

Report circulated.

#### **AGREED**

- (1) that offers of award for core programme funding be approved as follows –
- Lincolnshire Sport (URN 20041861)- £166,000 in 2005/06 and an in principle award of £166,000 in financial years 2006/07, 2007/08 and 2008/09, subject to performance.
  - N'Sport (URN 20050221) - £163,000 in 2005/06 and an in principle award of £162,330 in 2006/07, £162,330 in 2007/08 and £161,660 in 2008/09, subject to performance.
  - Derbyshire Sport (URN 20050353)- £168,500 in 2005/06 and an in principle award of £168,500 in financial years 2006/07, 2007/08 and 2008/09, subject to performance.
  - Nottingham and Nottinghamshire Sports Partnership (20052027) - £21,600 in 2005/06 and an in principle award of £156,480 in 2006/07, £163,080 in 2007/08 and £163,080 in 2008/009, subject to performance.
- (2) that the spend associated with the different governance arrangements and legal models of the CSPs be noted and an independent review and cost benefit analysis of the CSPs in the region be undertaken to ensure that they were adopting the most cost effective and sustainable models within each county.
- (3) that the RD be given delegated authority to spend SE Exchequer funding on the review and cost benefit analysis.

#### **Lincolnshire CSP – infrastructure funding**

Report circulated.

#### **AGREED**

- (1) that the application from Lincolnshire CSP for 4 year funding totalling £400,000 for building capacity and developing a wider community participation function to achieve a 1% increase in participation be approved as follows –
- Year 1 (2005/06) award (URN 20051985) of £34,666.
  - In principle awards for years 2, 3 and 4 of £118,778, £121,778 and £124,778 respectively, subject to satisfactory CSP performance, the determination of more precise performance indicators and the availability of funds.
- (2) that it be noted that the £34,000 partnership funding towards the project had not yet been confirmed.
- (2) that the specific recommendations to be included as grant conditions as set out in paragraph 4.6 be noted.

**Exchequer**

**Decisions under delegated authority taken by the Regional Director**

**Report circulated.**

**AGREED** that the action of the Regional Director in approving the payment of year 5 grants to the following organisations be noted –

- **Voice East Midlands (URN 20051573) – Black and Minorities Voluntary Sector Forum - £35,000**
- **Leicester Racial Equality Council Show Case Project (URN 20051629) - £40,000**
- **South Holland District Council Active Communities infrastructure (URN 20051633) - £40,000.**

**Sport and the FE/HE Sector Project**

**Report circulated.**

**AGREED** that an award of £7,000 (URN 20051955) be made to the University of Leicester to fund the implementation phase of the FE/HE project, including delivering advocacy presentations to major stakeholders within the region and organising a full day meeting in each county.

**Regional Physical Activity and Health Project**

**Report circulated.**

**AGREED**

- (1) that an award of £4,200 (URN 20050443) be made to the East Midlands Regional Local Government Association for the continued employment of a Regional Physical Activity and Health Co-ordinator for the period 1 February to 31 March 2006.
- (2) that the Regional Director be given delegated authority to award the remainder of the project (£20,800) on 1 April 2006, subject to funding being available.

**Sports based social enterprise sector in the EM**

**Report circulated.**

**AGREED**

- (1) that an award of £80,500 (URN 20051235) be made to support the development of social enterprise in sport in the region, it being noted that £75,571 had been received from the East Midlands Development Agency.
- (2) that further consideration be given to the case summary and whether young people, people with disabilities, women and girls etc should be included in the investment priorities.

**Regional Sports Partnership Leadership Project**

**Report circulated.**

**AGREED** that an award of £12,550 be made from Sport England's operational expenditure budget to deliver the final part of the Regional Leadership Programme.

**Decommitment of lottery funding**

**Report circulated.**

**AGREED** that the decommitment of the following lottery awards be approved –

- **CETA Derby (URN 99011387) - ACDF - £506**
- **South Holland District Council (URN 20041118) – Active England - £121,297**
- **Northants FDS (URN 20040450)– Active England - £52,810**
- **Market Harborough Lawn Tennis Club (URN 99011513) – Community Capital - £1,081**
- **Milton Cricket Club (URN 99014714) – Community Capital - £354**

## **11 BUSINESS PLAN PROGRESS REPORT – THIRD QUARTER**

**Report circulated.**

**AGREED** that the good progress being made against its priorities and targets be noted.

## **12 THANKS**

**The Chair thanked all the lead members for their contributions during the last 12 months and the new members who were very quickly getting up to speed. The Board and Executive made an excellent team and he thanked everyone and wished them a very Merry Christmas and a happy new year.**